

ADMINISTRATION REPORT

for the
EXECUTIVE COMMITTEE MEETING
to be held at the Theoxenia Palace Hotel, Kifissia, Athens, Greece
on Friday 4 October 2019 from 09:00 to 14:45

SUMMARY

MEMBERSHIP

INTERCARGO's Membership has experienced solid growth since 2016.

As of 01.09.2019:

- 142 Full Members
 - with 2,252 bulkers entered with the Association of a total capacity of 214 mil dwt
 - o i.e. about 20% basis numbers and about 25% basis dwt of the global dry bulk carrier
- 79 Associate Members

As of 31.12.2018:

- 142 Full Members
 - o with 2,245 bulkers entered with the Association of a total capacity of 205 mil dwt
 - i.e. about 20% basis numbers and about 25% basis dwt of the global dry bulk carrier fleet
- 72 Associate Members.

As of 31.12.2017:

- 111 Full Members
 - o with 1,695 bulkers entered with the Association of a total capacity of 152 mil dwt
 - i.e. about 16% basis number of vessels and 19% basis dwt of the global dry bulk carrier fleet
- 78 Associate Members.

As of 31.12.2016:

- 77 Full Members
 - o with 1,023 bulkers entered with the Association of a total capacity of 90 mil dwt
 - i.e. about 9.5% basis number of vessels and 11.5% basis dwt of the grobal dry bulk carrier fleet
- 67 Associate Members.

MEMBERSHIP FEES

It had been agreed at the October 2018 AGM in London that 2019 fees would be set at:

Full Member – GBP 4,500 for 1 to 5 ships and GBP 350 for each sixth and subsequent ship up to a capped maximum of GBP 21,000; **Consociate Member** – half the fees that would be paid as a Full Member; **Associate Member** – GBP 1,250.

Members joining after the start of the membership year (1 January) are entitled to an initial pro-rata membership fee.

FINANCIAL STATEMENTS - MANAGEMENT ACCOUNTS

Income & Expenditure Management Accounts up to 31.08.2019 give:

• As of 31.09.2019 surplus: GBP 773,344

A significant annual surplus by 31.12.2019 is expected, to depend on new Memberships vs. expenditures in last quarter of 2019:

√ 2019 annual potential surplus: GBP 541,000

The Financial Statements of the Company for the year ended 31 December 2018 and previous years, as prepared by Begbies, INTERCARGO's independent accountants, gave:

• 2018 annual surplus (subject to confirmation/final filing): GBP 520,596

A high annual surplus was recorded thanks to a significant Membership growth and costs maintained at levels comparable to the previous year.

• 2017 annual surplus: GBP 170,746

which included expenses related to new website and the benchmarking report (extra costs to 2016)

• 2016 annual surplus: GBP 130,590:

which included GBP 35,653 of membership fees not received as of 31.12.2016 (but collected later in 2017) and GBP 47,821 from the sale of Baltic Exchange shares.

2015 surplus: GBP 191,857
2014 surplus: GBP 102,001
2013 surplus: GBP 87,109
2012 surplus: GBP 132,516

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FULL MEMBERS as of 01.09.2019 (total 142)

There are 142 Full Members in total registering a fleet of 2,252 bulk carriers which generate 93% of the totally invoiced membership fees in 2019 up to the said date (GBP 1,073,790.50 of a total GBP 1,149,862.50); the remainder of membership fees (GBP £76,072.00) are derived from Associate Members.

Members.	<u> </u>	
Belgium	Greece (continued)	
CMB NV/Bocimar International NV	Efnav Company Ltd	
Bermuda	Empire Bulkers Ltd	
Meridian Holdings Limited	Empros Lines Shipping Co	
Brazil	Enterprises Shipping and Trading SA.	
Vale SA	Equinox Maritime Ltd	
Canada	Fafalios Shipping SA	
Canfornav	Franco Compania Naviera SA	
Oak Maritime (Canada) Inc Ltd	Gleamray Maritime Inc.	
China, Mainland	Golden Union Shipping Co ltd	
Asia Maritime Pacific (Shanghai) Limited	Gourdomichalis Matitime SA	
COSCO Shipping Bulk Co. Ltd.	Grecomar Shipping Agencies Ltd	
Fujian Ocean Ship Management Co. Ltd	Hydroussa Navigation Ltd	
Greathorse International Ship Management Co. Ltd	Iolcos Hellenic Maritime Enterprises Co Ltd	
Haiyou Ship Management (Shanghai) Co. Ltd	IONIC Shipping (Mgt) Inc.	
Croatia	Kassian Maritime Navigation Agency Ltd	
Atlantska Plovidba D.D.	Konkar Shipping Agencies S.A.	
Cyprus	Kristen Marine SA	
Olympia Ocean Carriers	Kyla Shipping Enterprises Corp.	
Denmark	Laskaridis Shipping	
Clipper Bulk A/S	Load Line Marine	
Dampskibsselskabet Norden AS	M/Maritime	
France	Maran Dry Management Inc	
LD Bulk / Louis Dreyfus Armateurs (L.D.A)	Marine Trust Ltd	
Germany	Marla Dry Bulk Shipmanagement Inc	
Aug Bolten, Wm. Miller's Nachfolger (GmbH & Co) KG	Minerva Marine Inc.	
Bremer Bereederungsgesellschaft mbH & Co. KG	Navios Group of Companies	
Interunity Management	Navitas Compania Maritima SA	
Oldendorff Carriers SA	Neda Maritime Agency	
Peter Doehle Schiffahrts-KG	Neptune Dry Management Company	
Greece	Nereus Shipping S.A	
Adelfia Shipping Enterprises S.A.	New Vision Shipping S.A.	
Aegean Bulk Co Ltd	Nomikos A.M. Transworld Maritime Agencies S.A.	
Alassia Newships Management Inc	Olympic Vision Maritime Co. Inc	
Alberta Shipmanagement Ltd	Omicron Ship Management Inc	
Alios Bulkers	Optimum Marine Management Ltd	
Alpha Bulkers Shipmanagement Inc	Orpheus Marine Transport Corporation	
Angelakos (Hellas) S.A.	Pavimar SA	
Ariston Navigation	Phoenix Shipping & Trading SA	
Brave Maritime Corp Ltd	Probulk Shipping & Trading	
Carras Hellas SA	Ranger Marine SA	
Chandris (Hellas) Ltd	Rethymnis & Kulukundis Ltd	
Chartworld Shipping Corporation	Samos Steamship Co. Ltd	
Chios Navigation (Hellas) Ltd	Sea Traders S.A.	
Cyprus Sea Lines	Seanergy Management Corp.	
Dalex Shipping Co SA	Spring Marine Bulk S.A.	
Diana Shipping Services SA	Star Bulk Management Inc	
Dianik Bross Shipping Corporation SA	Super-Eco Bulkers Management	
Eastern Mediterranean Maritime	Target Marine SA	

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Greece (continued)	Norway	
Team Fuel Corp.	Grieg Star Shipping	
Technomar Shipping Inc.	Klaveness Ship Management	
Teo Shipping Corporation	Philippines	
Third Millennium Shipping	Sandigan Ship Services Inc.	
TMS Dry & Bulkers	Russian Federation	
Transmed Shipping Ltd	INOK TM Ltd.	
Transmed Shipping Co. Ltd	Singapore	
Tsakos Columbia Ship Management SA	ADK Maritime	
Valerie Ship Management LLC	China Navigation Co. Pte Ltd (The)	
Vergos Marine Management	IMC Shipping Co Pte Ltd	
Vita Management S.A.	Island View Shipping - division of Grindrod Shipping Pte. Ltd.	
Vrontados SA	New Yangtze Navigation (Singapore) Pte Ltd	
Hong Kong, China	Pacific Carriers Limited	
Bernhard Schulte Shipmanagement	Rio Tinto Shipping Ltd	
Hong Kong Ming Wah Shipping Co Ltd	Thome Ship Management	
Island Navigation Corporation	Switzerland	
Pacific Basin Shipping (HK) Ltd	Maestro Shipping SA	
Sinotrans Shipping Ltd	Taiwan, China	
Taylor Maritime (HK) Ltd	Chinese Maritime Transportation	
Teh-Hu Cargocean Management Co. Ltd	Thailand	
Wallem Shipmanagement Ltd	Precious Shipping PCL	
India	Turkey	
Scorpio Maritime India Private Limited	Devbulk	
Italy	Pasifik Gemi Isletmeciligi ve Ticaret A.S.	
Giuseppe Bottiglieri Shipping Company S.p.A.	UAE	
Premuda S.p.A	ADNOC Logistics & Services	
Japan	Emarat Maritime LLC	
Fukujin Kisen Co., Ltd.	UK	
K Line Bulk Shipping (UK) Limited	CSL Europe Ltd	
Mitsui OSK Lines Ltd	Lomar Shipping Ltd	
NYK Line	V.Ships Group	
Luxembourg	USA	
United Bulk Carriers International S.A.	Eagle Ship Management	
Malta	Genco Shipping & Trading	
Augustea Technoservices Ltd	Liberty Maritime Corporation	
Monaco		
CTM SAM		
D'Amico Societa di Navigazione S.p.A.		

ASSOCIATE MEMBERS as of 01.09.2019 (total 79)

There are 79 Associate Members (of which 16 Reciprocal) generating total income of 7% of the totally invoiced membership fees (GBP 76,072.00 of a total GBP 1,149,862.50 in 2019 so far).

Company name	Country
American Bureau of Shipping (ABS)	USA
American Hellenic Hull	Greece
American Steamship Owners Mutual P&I Association	USA
Andrew Moore & Associates Ltd	Hong Kong
Assuranceforeningen Gard	Norway
Assuranceforeninigen Skuld	Norway
Bisso E N & Son Inc	USA
Bureau Veritas	France
Cayman Islands Shipping Registry	Cayman Islands
China Classification Society	China
Chugoku Marine Paints	UK
Confitarma - Italian Shipowners' Association	Italy
CR MAG Srl	UK, USA
DNV GL AS	Norway, Germany
Ecochlor Cyprus Ltd.	Cyprus

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El Star Com Management Ltd	T.C.
Elvictor Crew Management Ltd.	Greece
Enesel Pte Ltd (formerly NS Lemos)	Greece
Eniram UK Ltd	UK
Envirocleanse LLC	USA
Erma First ESK Engineering Solutions SA	Greece
GAC Solutions Ltd.	UAE
Greek Shipping Co-operation Committee	UK
Green Award	Netherlands
Hempel AS	Denmark
IACS - International Association of Classification Societies	UK
IMGC GROUP C.A.	USA
IMPALA Terminals Group	Switzerland
Indian Register of Shipping	India
International Registries (UK) Ltd	Marshall Islands
Kontor 17 Shipmanagement GmbH & Co. KG	Germany
Korean Register of Shipping	S.Korea
KPI Bridge Oil London Ltd	UK
Lloyds Register	UK
London Offshore Consultancy Limited	UK
MacGregor Greece Ltd	Greece
Marcura	UAE
Marichem Marigases Hellas SA	Greece
Nippon Kaiji Koyaki (Class NK)	Japan
The North of England P&I Association Ltd	UK
Panama Maritime Authority	Panama
PPG Performance Coatings Europe Limited	Netherlands
Prevention At Sea Ltd	Cyprus
Rightship	Australia
RINA Maritime Academy Philippines Inc.	Philippines
RINA Services SpA	Italy
Roxburgh Environmental Limited	UK
Russian Maritime Register of Shipping	Russia
Safebridge Cyprus Ltd.	Cyprus
Seagull Maritime AS	Norway
Sharaf Shipping Agency	UAE
Shell Trading	UK
Simpson Spence and Young Shipbrokers Ltd (SSY)	UK
SQLearn	Greece
The Standard Club UK Ltd	UK
Steamship Insurance Management Services Ltd	UK
Stephenson Harwood	Greece
The Swedish Club	Sweden
UK P&I Club (Thomas Miller P&I Ltd)	UK
TMC (Marine Consultants) Ltd	UK
Trans Marina Group	Indonesia
Valles Steamship Co. Ltd	Canada
Videotel Marine International	UK
Yacht International Co LLC	UAE
racine international CO EEC	JAL

RECIPROCAL MEMBERS:

Company name	Country
Baltic Exchange	UK
BCA College	Greece
Dalian Maritime University	China
FONASBA	UK
HSBA Hamburg School of Business Administration	Germany
ICS - Institute of Chartered Shipbrokers	UK
IMEC - International Maritime Employers Committee Ltd	UK
IMIF - International Maritime Industries Forum	UK
Intermanager - International Ship Managers Association	UK
International Salvage Union	UK
International Ship Owners Alliance of Canada Inc (ISAC)	Canada
International Shipsuppliers & Services Association (ISSA)	UK
International Union of Marine Insurance (IUMI)	Germany
Lloyd's Maritime Institute	USA
Metropolitan College	Greece
School of Naval Architecture and Marine Engineering of NTUA	Greece

BANK ACCOUNTS - CASH RESERVES

An **increase** in the sterling pounds Cash reserves is noticed:

- of £423,407.49 (or of **29.0%**) from 01.01.2018 to 01.01.2019 and
- of £591,296.77 (or of **31.4%)** from 01.01.2019 to 31.08.2019.

CASH DEPOSITS ANALYSIS

	Interest			
RBS Accounts in GBP (Account No.)	Rate	01.01.2018	01.01.2019	31.08.2019
95 day Notice (11021584)	0.85%	£ 201,768.59	£ 503,926.08	£ 756,398.23
Special Interest Account (23122181)	0.20%	£ 503,204.42	£ 364,086.04	£ 697,097.12
Current Account (23117269)	0%	£ 5,963.75	£ 5,000.00	£ 5,000.00
Treasury Deposit *	0.89%	£ 250,000.00	£ 250,000.00	£ 251,771.23
Treasury Deposit **	0.82%	£ 500,000.00	£ 500,000.00	£ 503,700.00
Treasury Deposit ***	0.83%	£ 0.00	£ 250,000.00	£ 250,000.00
Treasury Deposit **** (matured)				
"Wages, NI, pensions" account (16293167)	0%	£ 0.00	£ 11,170.17	£ 11,682.62
Petty Cash ****	0%	£ 50.00	£ 41.82	£ 41.82
TOTAL	_	£1,460,986.76	£1,884,394.25	£2,475,691.02

^{*} Treasury deposit from 22.02.2019 to 24.02.2020

ANNUAL FINANCIAL STATEMENTS

Official Financial Statements of the Company for the year ended 31 December 2018 will be filed with the Companies House by 30 Sept. 2019. They are prepared for INTERCARGO by its external accountants (Begbies Chartered Accountants), in accordance with current UK Accounting Conventions and UK Company Law, and receive approval from the Management Committee.

The (provisional) management accounts for 2019 are provided next:

- INCOME AND EXPENDITURE by 31.08.2018 & 31.08.2019 (interim)
- INCOME AND EXPENDITURE for year 2018 & potential for year 2019
- BALANCE SHEET (as of **31.12.2018** & as of **31.08.2019**)

Members are invited to comment or ask any questions or clarification on these statements.

(The Financial Statements of the Company are posted on the Association's website here https://www.intercargo.org/news/committees/agm/).

^{**} Treasury deposit from 22.05.2019 to 21.05.2020

^{***} Treasury deposit from 15.10.2018 to 15.10.2019

^{****} Treasury deposit from 21.02.2019 to 21.08.2019 (£500,000): £250k placed in account: 11021584 & £250k+interest placed in account: 23122181

^{*****}Other currencies: USD: 42 / HONG KONG DOLLARS: 251 / INDIAN RUPEES: 6,000 / PHILIPPINES PESOS: 17,405 / EURO: 17 /SINGAPORE DOLLARS: 84 / TURKISH LIRA: 400 and some small amounts of other currencies in coins: YUAN: 12 / DANISH KRONE: 55.5 / MALAYSIAN RINGGIT: 50 / YEN: 1500 / AUSTR. DOLLAR: 8 / NORWEGIAN KRONE: 98.5 / CANADIAN DOLLARS: 7.75

Intercargo Income & Expenditure	Period t 31/08/201
Theorie & Experiartale	31/00/201
Income	1,045,761.0
Membership Fees received	1,007,422.0
Membership fees not received	29,238.9
Publications	850.0
Benchmarking Publications Advertising	8,250.0
Staff Costs	(268,292.40
Gross salaries	(226,028.65
Employer's N.I. contributions	(24,538.71
Staff pension costs	(16,533.20
Travel Insurances	(890.00
Other staff costs	(301.84
Premises Costs	(32,444.54
Service charge (Intertanko)	(32,058.67
Sundry premises costs	(385.87
Meeting/Travel	(36,250.90
Travelling expenses - Fares	(7,723.48
Travelling expenses - Hotels	(5,309.69
Travelling expenses - Subsidence	(1,252.44
Entertaining	(48.12
Meeting expenses	(21,917.17
Office costs	(11,767.04
Postage/Courier	(27.25
Publications purchases	(1,339.15
Publications not for resale	(420.00
Benchmarking report	(5,859.99
Promotion/Marketing/PR	(521.22
Computer hardware	(24.99
Website hosting	(6.48
Website maintenance	(601.28
Subscriptions	(2,966.68
Professional Fees And Costs	(8,567.80
Legal fees	(900.00
Consultancy fees	(3,612.00
2018 Accountancy costs	(3,600.00
Accounts software costs	(442.80
Sundry professional costs	(13.00
Finance Costs	(1,346.77
Bank charges	(865.00
Profit/loss on foreign currency	(243.70
Sundry expenses	(238.07
Depreciation	(1,159.84
Computer depreciation	(1,159.84
Investment Income	2,345.2
Bank interest received	2,345.2
	688,276.9

Intercargo	Period to
Income & Expenditure	31/08/2019
	£
Income	1,157,329.43
Membership Fees received Membership fees not received	1,120,602.93 30,801.50
Publications	825.00
Benchmarking Publications Advertising	5,100.00
Staff Costs	(292,891.71)
Gross salaries	(235,482.12)
Employer's N.I. contributions	(25,145.12)
Staff pension costs	(20,131.92)
Travel Insurances	(1,113.28)
Other staff costs	(11,019.27)
Premises Costs	(32,436.07)
Service charge (Intertanko)	(32,036.67)
Sundry premises costs	(399.40)
	100 200 000
Meeting/Travel	(49,195.27)
Travelling expenses - Fares	(10,285.04)
Travelling expenses - Hotels	(4,836.87)
Travelling expenses - Subsidence	(1,130.40)
Entertaining	(271.66)
Meeting expenses	(32,671.30)
Office costs	(10,701.88)
Printing, postage and stationery	(801.90)
Publications purchases	(65.05)
Publications not for resale	(420.00)
Benchmarking report	(6,134.85)
Promotion/Marketing/PR	(125.00)
Computer hardware	(170.92)
Subscriptions	(2,984.16)
Professional Fees And Costs	(11,221.51)
Consultancy fees	(7,000.00)
Project costs	(313.31)
2019 Accountancy costs	(3,600.00)
Accounts software costs	(295.20)
Sundry professional costs	(13.00)
Finance Costs	3,629.09
Bank charges	(783.17)
Credit card charges	(169.33)
Bad and doubtful debts	4,256.00
Profit/loss on foreign currency	12.18
Sundry expenses	313.41
Depreciation	(1,397.65)
Computer depreciation	(1,397.65)
Investment Income	10,229.69
Bank interest received	10,229.69
Surplus for period (773,344.12

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Intercargo Income & Expenditure	Year to 31/12/2018 £	
Income	1,054,507.17	
Membership Fees received	1,041,791.1	
Membership fees not received	3,616.00	
Publications	850.00	
Benchmarking Publications Advertising	8,250.00	
Staff Costs	(384,781.04	
Gross salaries	(321,362.01	
Employer's N.I. contributions	(35,148.65	
Staff pension costs	(25,857.56	
Travel Insurances	(2,110.98	
Other staff costs	(301.84	
Premises Costs	(48,709.17	
Service charge (Intertanko)	(48,088.00	
Sundry premises costs	(621.17	
Meeting/Travel	(60,462.14	
Travelling expenses - Fares	(9,546.92	
Travelling expenses - Hotels	(6,100.69	
Travelling expenses - Subsidence	(1,473.02	
Other travel costs		
Entertaining	(2,052.72	
Meeting expenses	(41,288.79	
Office costs	(14,152.69	
Printing, postage and stationery	(40.97	
Postage/Courier	(27.25	
Publications purchases	(1,343.65	
Publications not for resale	(420.00	
Benchmarking report	(6,559.99	
Promotion/Marketing/PR	(521.22	
Telephone/Fax	(666.00	
Computer hardware	(118.15	
Website hosting	(6.48	
Website maintenance	(1,482.30	
Subscriptions	(2,966.68	
Professional Fees And Costs	(18,188.40	
Legal fees	(900.00	
Other professional fees	(800.00	
Consultancy fees	(6,862.00	
2018 Accountancy costs	(9,147.60	
Accounts software costs Sundry professional costs	(442.80 (36.00	
	•	
Finance Costs	(9,393.33	
Bank charges	(1,062.64	
Bad and doubtful debts	(7,617.00	
Profit/loss on foreign currency	(243.70	
Sundry expenses Bank interest payable	(469.99	
Donraciation	/1 720 70	
Depreciation Computer depreciation	(1,739.78 (1,739.78	
Investment Income	2 545 20	
Investment Income Bank interest received	3,515.39 3,515.39	
Dividend Income	3,313.3	
Profit on disposal of investment		
Тах		
Corporation Tax Charge		

Income & Expenditure Income Membership Fees received Membership fees not received Publications	31/12/2019 £ 1,162,000.00 1,150,000.00
Membership Fees received Membership fees not received Publications	
Membership Fees received Membership fees not received Publications	
Membership fees not received Publications	1 150 000 00
Publications	1,130,000.00
	5,000.00
Danielania allitara D. J. D. attication of the state	1,000.00
Benchmarking Publications Advertising	6,000.00
Staff Costs	(441,500.00)
Gross salaries	(360,000.00)
Employer's N.I. contributions	(38,000.00)
Staff pension costs	(30,000.00)
Travel Insurances	(1,500.00)
Other staff costs	(12,000.00)
other starr costs	(12,000.00)
Durancia a Casta	(74 000 00)
Premises Costs	(71,000.00)
Service charge (Intertanko+relocation)	(66,000.00)
Sundry premises costs	(5,000.00)
Meeting/Travel	(93,000.00)
Travelling expenses - Fares	(20,000.00)
Travelling expenses - Hotels	(10,000.00)
Travelling expenses - Subsidence	
	(2,000.00)
Other costs & entertaining	(1,000.00)
Meeting expenses	(60,000.00)
Office costs	(11,120.00)
Printing, postage and stationery	(1,000.00)
Publications purchases	(100.00)
Publications not for resale	(420.00)
Benchmarking report	(6,150.00)
Promotion/Marketing/PR	(200.00)
Computer hardware	(250.00)
Subscriptions	(3,000.00)
	()
Professional Fees And Costs	(19,920.00)
Consultancy fees	(10,000.00)
Project costs	(500.00)
2019 Accountancy costs	(9,000.00)
Accounts software costs	(400.00)
Sundry professional costs	(20.00)
Finance Costs	2,491.00
Bank charges	(1,000.00)
Credit card charges	(250.00)
Bad and doubtful debts	4,256.00
Profit/loss on foreign currency	(15.00)
Sundry expenses	(500.00)
	/0.225
Depreciation	(2,000.00)
Computer depreciation	(2,000.00)
Investment Income	15,000.00
Bank interest received	15,000.00
Surplus for period	540,951.00

Income increase y-o-y thanks to Membership growth, and assuming minimum additions by end of year

A significant surplus still expected (even above the 2018 level) despite increased premises costs in H2/2019, staff and meeting costs in 2019 overall

Balance Sheet f Fixed assets 5,477.02 Fixed assets 5,477.02 Trade debtors 2,235.61 Unpaid memberships 2,919.00 Unallocated receipts (683.39) Other debtors 16,751.83 Prepayments 16,751.83 Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 8usiness Reserve a/c 364,086.04 Interest Reserve a/c 303,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) De	Intercargo	31/12/2018
Fixed assets 5,477.02 Trade debtors 2,235.61 Unpaid memberships 2,919.00 Unallocated receipts (683.39) Other debtors 16,751.83 Prepayments 16,751.83 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 364,086.04 Interest Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital		£
Trade debtors 2,235.61 Unpaid memberships 2,919.00 Unallocated receipts (683.39) Other debtors 16,751.83 Prepayments 16,751.83 Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 8 Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital	Fixed assets	5,477.02
Unpaid memberships 2,919.00 Unallocated receipts (683.39) Other debtors 16,751.83 Prepayments 16,751.83 Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account Business Reserve a/c Interest Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other	Fixed assets	5,477.02
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Other debtors 16,751.83 Prepayments 16,751.83 Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 8usiness Reserve a/c Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus i	Unpaid memberships	2,919.00
Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 364,086.04 Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (1649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Unallocated receipts	(683.39)
Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 364,086.04 Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (1649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Other debtors	16 751 83
Bank and cash 1,878,065.29 Business Current a/c 5,000.00 Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account 364,086.04 Interest Reserve a/c 363,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (164.9.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01		
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Business Wages a/c 11,170.17 RBS Credit Card (5,294.98) Bank Contra Account (5,294.98) Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Bank and cash	1,878,065.29
RBS Credit Card (5,294.98) Bank Contra Account 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (186,282.83) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Business Current a/c	5,000.00
Bank Contra Account 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Business Wages a/c	11,170.17
Business Reserve a/c 364,086.04 Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	RBS Credit Card	(5,294.98)
Interest Reserve a/c 503,926.08 Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Bank Contra Account	
Treasury a/c 1,000,000.00 Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Business Reserve a/c	364,086.04
Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Interest Reserve a/c	503,926.08
Petty cash account (822.02) Taxation (9,657.17) Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Treasury a/c	1,000,000.00
Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	• •	
Corporation tax payable - P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01		(0.000.40)
P.A.Y.E. control account (9,657.17) Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01		(9,657.17)
Other creditors (1,111.68) Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01		(0.657.47)
Pensions control 113.11 Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01	P.A.Y.E. control account	(9,657.17)
Wages and salaries control 0.20 Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01	Other creditors	(1,111.68)
Payments to allocate 425.00 Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01	Pensions control	113.11
Other creditors (1,649.99) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus in year 520,596.01	Wages and salaries control	0.20
Accruals (186,282.83) Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus surplus in year 520,596.01	Payments to allocate	425.00
Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Other creditors	(1,649.99)
Accruals (21,022.00) Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Accruals	(186 282 83)
Deferred income (165,260.83) Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01		•
Net Assets 1,705,478.07 Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01		
Share capital 4,592.00 Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Deferred income	(103,200.83)
Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Net Assets	1,705,478.07
Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01		
Other reserves 4,592.00 Retained surplus 1,700,886.07 Retained surplus 1,180,290.06 Surplus in year 520,596.01	Share capital	4,592.00
Retained surplus 1,180,290.06 Surplus in year 520,596.01		
Retained surplus 1,180,290.06 Surplus in year 520,596.01	B	4 === ===
Surplus in year 520,596.01		
	•	
Members' funds <u>1,705,478.07</u>	Surplus in year	520,596.01
_ _	Members' funds	1,705,478.07

Intercargo	31/08/2019
Balance Sheet	£
Fixed assets	5,355.37
Fixed assets	5,355.37
Trade debtors	30,118.11
Unpaid memberships	30,801.50
Unallocated receipts	(683.39)
Other debtors	
Credit card expenditure to analyse	
ereare cara experiantare to amaryou	
Bank and cash	2,471,389.58
Business Current a/c	5,000.00
Business Wages a/c	11,682.62
RBS Credit Card	3,182.02
Bank Contra Account	1,601.09
Business Reserve a/c	697,097.12
Interest Reserve a/c	756,398.23
Treasury a/c	1,000,170.14
Petty cash account	(3,741.64)
	, ,
Taxation	(13,362.77)
P.A.Y.E. control account	(13,362.77)
Other creditors	(711.69)
Pensions control	113.11
Wages and salaries control	0.20
Payments to allocate	425.00
Other creditors	(1,250.00)
Accruals	(11,614.67)
Accruals	(11,614.67)
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Net Assets	2,481,173.93
Share capital	4,592.00
Other reserves	4,592.00
- III. I 70001 100	1,332.00
Retained surplus	2,476,581.93
Retained surplus	1,703,237.81
Surplus in year	773,344.12
Members' funds	2,481,173.93
iviembers runus	2,481,1/3.93

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NOTES ON SIGNIFICANT PAYMENTS

Expenditure		
Salary incl NIC/Pension	Staff payments are totally 'in-house' with a direct payment based on the payroll being run by 'Begbies', our independent accountants. A company Pension Scheme has been set up with 'Aviva' in anticipation of and in compliance with the mandatory UK Workplace Pension Scheme.	
Meeting expenses	Include INTERCARGO semi-annual meetings in Europe and Asia, Tripartite, CMA in USA, IMO meetings, Roundtable meetings, seminars hosted, and other exceptional participation in meetings.	
Premises costs (Intertanko Service fee)	Intertanko charges a fixed quarterly service fee, which is of £12,000, f INTERCARGO's occupation of space within their office; this charge	
INTERCARGO new offices	includes incidentals such as heat, light, phones etc. In the second half of 2019 it was required to search for new prem for INTERCARGO's offices in order to relocate outside the Interta space by November. The search & new contract arrangements currently under finalisation. The new charges would increase current quarterly cost levels by an extra of at least £3,500.	

PERSONNEL - INTERCARGO SECRETARIAT

CHANGES

Name	Position	Change
Paul Markides	Marine-Quality Manager	10.06.2019; joined

WITHOUT CHANGE

Name	Position	Joined/ appointed
Kostas Gkonis	Secretary General	04.10.2016; appointed Secr-Gen
		01.09.2016; joined as Deputy Secr-Gen
Ed Wroe	Technical Manager	01.02.2016; joined
Xianyong (Joe) Zhou	Operations Manager	13.05.2015; joined
Tonya Dendrinou	Administration Officer	23.03.2018; joined

MEETINGS & EVENTS ATTENDED

Secretariat staff represented INTERCARGO and the Dry Bulk sector's views at numerous events as detailed on our website and through our emailing circulars.

End of Report