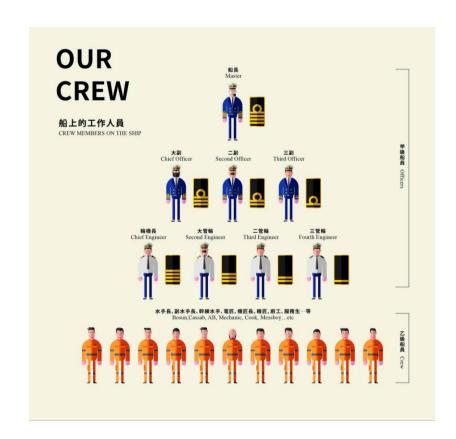






## **AGENDA**

- Introduction to Sinocrew
- Chinese Seafarer Market
- Seafarers Training the Case of Alternative Fuels







## LIU Shi Jun (JUN)

+86 139 1023 2593 jun@sinocrew.com

- CEO of Sinocrew Group
- 32 years in the maritime industry
- China Director of the Executive Committee of the International Maritime Employers' Council (IMEC)
- MBA, EMBA











\* At of May 1, 2025

### A Leading future-ready Provider of Integrated Maritime Talent



Management Est. 2001 Beijing





Marine Training Est. 2009 Wuhan



**SINOCREW** 



**350** employees onshore



15,000+

seafarers \*



50+

clients

70% overseas employment



offices & training

centers



260 vessels

under crew management



9%

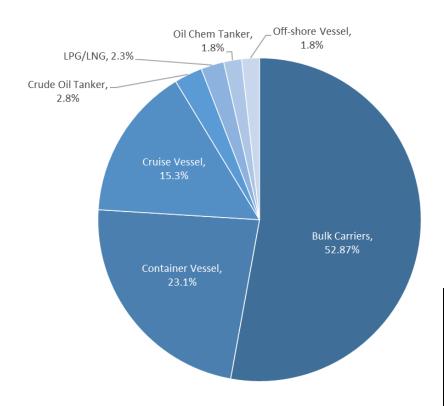
market share



### Most preferred Chinese manning partner by top global shipping companies



Out of 7,600 seafarers onboard \*, 52% or 4,000+ working on 175+ dry bulk vessels



#### **DRY BULK CLIENTS**



















**OSM Thome** 



















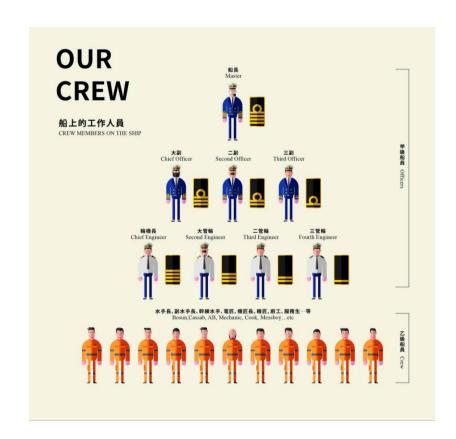
#### **Current Vessels under Full Chinese Manning**

|                   | HANDYSIZE/     | HANDYMAX | PANAMAX/KAMSAMAX |       | CAPESIZE/VLOC  |       | Total          |       |
|-------------------|----------------|----------|------------------|-------|----------------|-------|----------------|-------|
|                   | No. of Vessels | %        | No. of Vessels   | %     | No. of Vessels | %     | No. of Vessels | %     |
| Within 3 Years    | 23             | 48.9%    | 49               | 56.3% | 19             | 46.3% | 91             | 52.0% |
| 3-5 Years         | 13             | 27.7%    | 24               | 27.6% | 12             | 29.3% | 49             | 28.0% |
| More than 5 Years | 11             | 23.4%    | 14               | 16.1% | 10             | 24.4% | 35             | 20.0% |
|                   | 47             |          | 87               |       | 41             |       | 175            |       |



## **AGENDA**

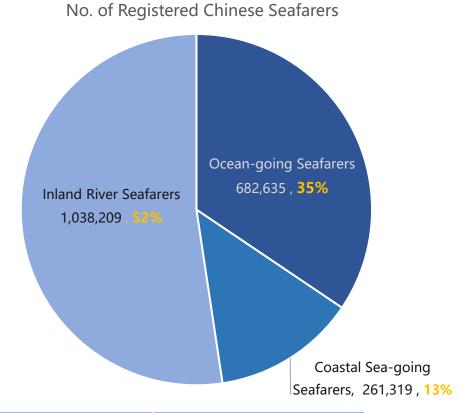
- Introduction to Sinocrew
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### **Current Status of Chinese Seafarers (Ocean-going)**

- 1,982,163 registered seafarers
- 443,800 ocean-going seafarers with sea service records
- 27,860 newly registered ocean-going seafarers in 2023

Valid seafarer certificates in categories



|                               | Ocean-going<br>Vessels | Coastal sea-going<br>Vessels | Inland River<br>Vessels | Non-self-propelled<br>Vessels | Pilot Vessels     |
|-------------------------------|------------------------|------------------------------|-------------------------|-------------------------------|-------------------|
| Masters                       | 17,939                 | 17,918                       | 133,040                 | 690                           | 1,875 (Sea ports) |
| Other Officers &<br>Engineers | 82,665                 | 69,502                       | 266,363                 | 2,768                         | 583 (River Ports) |
| Ratings                       | 132,235                | 87,427                       | -                       | -                             | -                 |
|                               | 232,839                | 174,847                      | 399,403                 | 3,458                         | 2,458             |

7

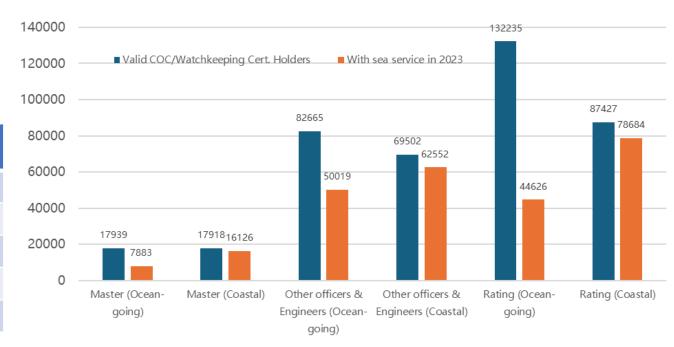
### **Chinese Seafarers Overseas Deployment**



- 295 SRPS accredited by China MSA
- 143,582 Chinese seafarers overseas deployments in 2023, a year-on-year increase of 13.3%
- Hong Kong SAR, Panama, and Liberia are the Top 3
   Flag Registries for these seafarers

|                              | Overseas Deployment<br>2023 |
|------------------------------|-----------------------------|
| Masters                      | 7,883                       |
| Other Officers & Engineers   | 50,019                      |
| Ratings                      | 44,626                      |
| Others (incl. cruise staffs) | 41,054                      |
|                              | 143,582                     |

Source: China MSA Seafarers Report 2023



## **Maritime Training & Certification**



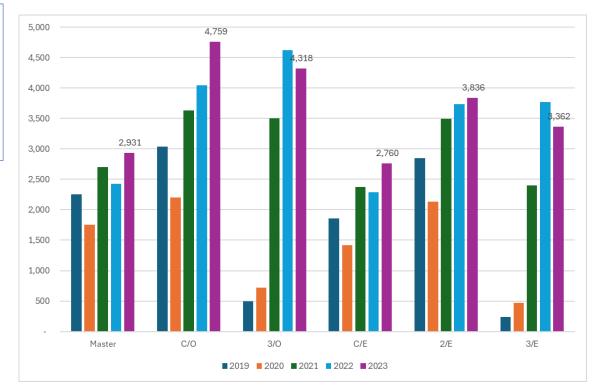
### **164,235** seafarers – on-the-job training completed in 2023

|                    | Officers COC | Training for<br>Watchkeeping<br>Certificates |        | Specialized Training<br>Courses (Passenger,<br>Tanker, Chemical,<br>LPG Ships) |       | Training Courses for<br>Inland Water |
|--------------------|--------------|--|--------|--|-------|--------------------------------------|
| Number of Trainees | 21,966       | 26,309                                       | 36,472 | 25,520   | 6,460 | 47,508                               |

#### 14,286 senior officers, 65% of COC courses

2019-2023 Number of Seafarers attended COC Training Courses

|                             | 2019   | 2020   | 2021   | 2022   | 2023   |
|-----------------------------|--------|--------|--------|--------|--------|
| Master                      | 2,253  | 1,756  | 2,697  | 2,425  | 2,931  |
| C/O                         | 3,033  | 2,201  | 3,629  | 4,043  | 4,759  |
| 3/0                         | 499    | 718    | 3,502  | 4,624  | 4,318  |
| C/E                         | 1,861  | 1,414  | 2,375  | 2,284  | 2,760  |
| 2/E                         | 2,850  | 2,137  | 3,492  | 3,731  | 3,836  |
| 3/E                         | 239    | 471    | 2,399  | 3,771  | 3,362  |
| Able Seamen                 | 19,944 | 13,413 | 22,991 | 26,532 | 16,122 |
| Oiler                       | 14,792 | 8,013  | 13,568 | 20,023 | 9,441  |
| Electrical Technical Rating | 84     | 358    | 757    | 731    | 746    |
|                             | 45,555 | 30,481 | 55,410 | 68,164 | 48,275 |



Source: China MSA Seafarers Report 2023

### **Maritime Examinations & Certification**



- 234,030 competency exams were conducted, a 5.4% year-on-year increase
- **94,529 certificates** issued, a 22.6% year-on-year increase

- Strengthened ocean-going Top 4
- Senior Engineers balance drives recruitment

| Statistical Table o |             | Unit: Person          |        |       |             |                       |        |
|---------------------|-------------|-----------------------|--------|-------|-------------|-----------------------|--------|
| Rank                | Ocean-going | Coastal Sea-<br>going | Total  | Rank  | Ocean-going | Coastal Sea-<br>going | Total  |
| Master              | 1,777       | 923                   | 2,700  | C/E   | 1,833       | 829                   | 2,662  |
| C/O                 | 2,308       | 1,357                 | 3,665  | 2/E   | 2,077       | 1,054                 | 3,131  |
| 2/0                 | 450         | 49                    | 499    | 3/E   | 341         | 57                    | 398    |
| 3/0                 | 3,485       | 2,746                 | 6,231  | 4/E   | 2,049       | 1,863                 | 3,912  |
| AB                  | 12,274      | 5,939                 | 18,213 | Oiler | 7,721       | 2,518                 | 10,239 |
| GMDSS Operator      | 7,626       | 194                   | 7,820  | ETO   | 382         | 8                     | 390    |
|                     |             |                       |        | ETR   | 572         | 24                    | 596    |
|                     | 27,920      | 11,208                | 39,128 |       | 14,975      | 6,353                 | 21,328 |

| Rank   | Ocean-going | Coastal Sea-<br>going | Total | Rank  | Ocean-going | Coastal Sea-<br>going | Total |
|--------|-------------|-----------------------|-------|-------|-------------|-----------------------|-------|
| Master | 5,518       | 2,994                 | 8,512 | C/E   | 5,412       | 2,377                 | 7,789 |
| C/O    | 4,224       | 2,592                 | 6,816 | 2/E   | 3,667       | 2,209                 | 5,876 |
| 2/0    | 3,839       | 2,867                 | 6,706 | 3/E   | 3,010       | 1,937                 | 4,947 |
| 3/0    | 2,975       | 2,873                 | 5,848 | 4/E   | 1,855       | 2,254                 | 4,109 |
| AB     | -           | 831                   | 831   | Oiler | -           | 526                   | 526   |

4,007 ETO

32,720

ETR

Source: China MSA Seafarers Report 2023

3,611

20,167

**GMDSS** Operator

Statistical Table of the Issuance of Seafarers' Competency Certificates in 2023

396

12,553

27

17

9,347

703

315

14,962

Unit: Certificates

730

332

24,309

### **Chinese Seafarer Market Dynamics**



### **Demand**

- Fleet expansion by Asian owners driving robust demand
- International sectors prefer mixed-crew models
- High demand for LNG dual-fuel officers & engineers
- Intense competition for cadets

### Supply

- More candidates due to domestic economic pressures
- Strong cadet output; need to improve English proficiency
- Growth in experienced senior officers & senior engineers

### **Operational Efficiency**

- Crew wages normalized to prepandemic levels
- Value assessed beyond wages:
  - ✓ Ship Rightship & PSC performance
  - ✓ Chinese C/E, 2/E' s knowledge and skills in technical problem solving
  - ✓ On-site support in China ports
  - ✓ Saving on crew change cost

Expanding demand, strengthened talent pipelines, and cost-efficiency focus are reshaping global employment of Chinese seafarers.

### **Chinese Seafarer Market Dynamics**



### **Challenges**



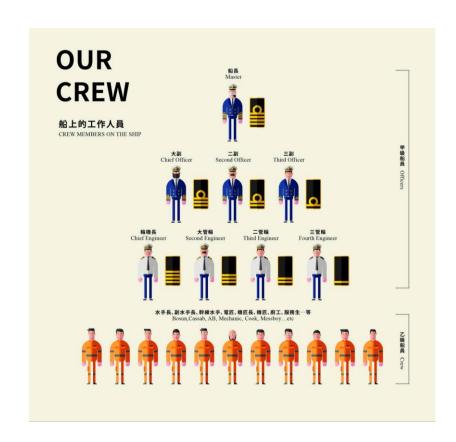
Drives urgent demand for highly skilled, veteran officers and ratings

Some senior officers are drawn to LNG dual-fuel new container, PCTC, etc tightening traditional dry-cargo talent pools Brisk asset trades both create redeployment opportunities and challenge manning companies to redeploy crews safely, quickly and efficiently



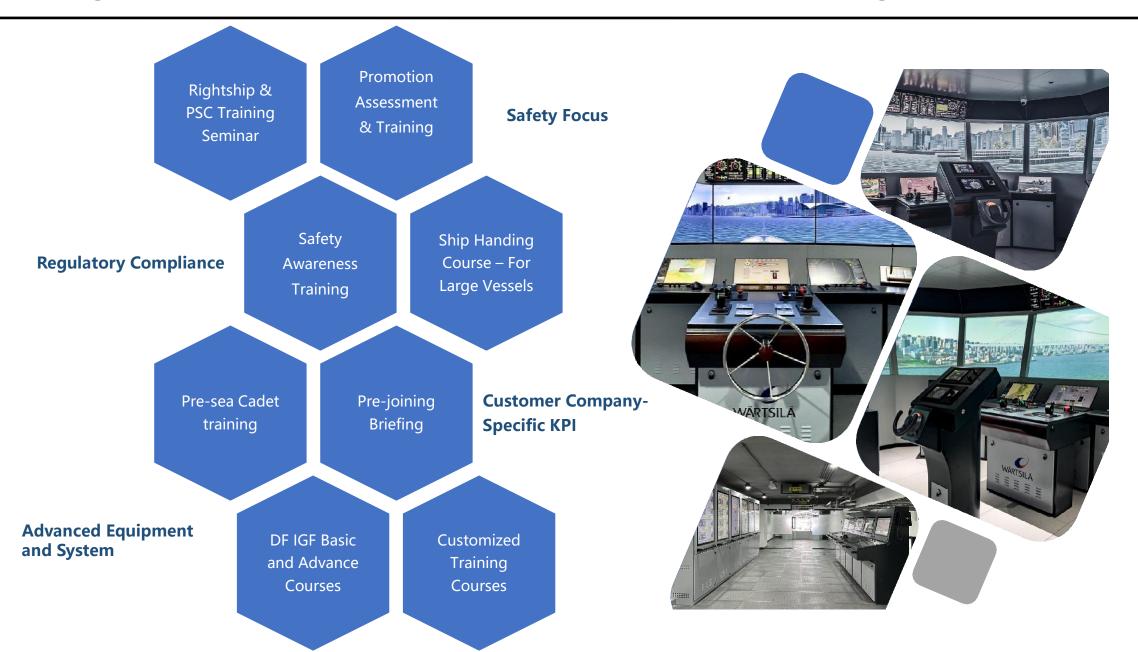
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## **Training - Resources & Capability built from in-house + 3rd party training centers**





### **Building a Supportive Training Infrastructure**





### New Alliance Marine Training Centre (NAMTC) – an independent business unit







**Maritime R&D** 



The most preferred Maritime **Training Center in China** 

**International Credentials** 

- Established in 2009
- · Wuhan, Shanghai, Qingdao, Rizhao
- USD 13 mil capital investment
- 8,000 sqm training space
- 18 bridge simulators + 4 full mission engine simulators (incl. Duel Fuel)
- 80 faculty and staff
- 100+ shipping clients
- 55,000+ officers trained







DNV





- Intelligent Ship R&D Center to develop most advanced simulation exercises – **Digital** Twins (ships, ports, and skillslearning)
- Incorporating the most recent technologies into simulation models and exercises
- CAPT Customization, Assessment, Precision, Training

- SMOU & Wavelink Maritime Institute
- China Classification Society
- CMA CGM Training Center
- China Pilot Stations
- C-LNG Solution
- Yonghe Tech.

NAMTC - A 5-Star training institute accredited by the China MSA for the past 8 years

# Leading the New Era of Shipping: The Value of IGF Dual-Fuel Training for Shipowners and Crew



The Flag States recognized IGF Code Basic course (T11) to all crew members and the IGF Code Advanced course (T12) to captains and all engine crew









Wartsila & Kongsberg dual-fuel simulators, with bunkering operation

Shanghai, Qingdao, Wuhan & Beihai (new in 2026)







# Leading the New Era of Shipping: The Value of IGF Dual-Fuel Training for Shipowners and Crew



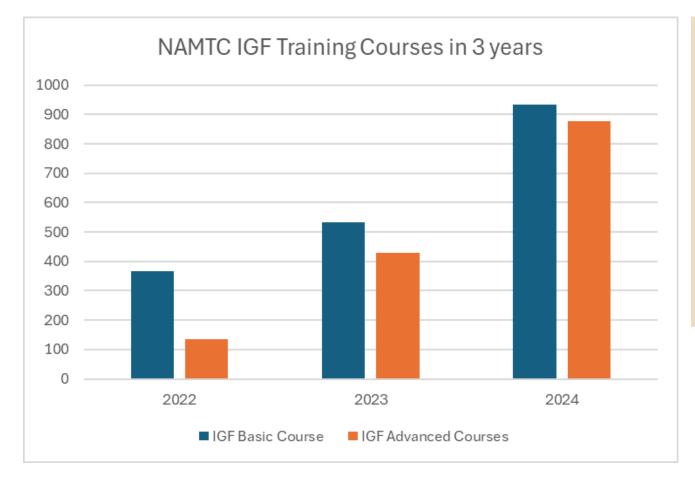


Wartsila & Kongsberg dual-fuel simulators, with bunkering operation

Shanghai, Qingdao, Wuhan & Beihai (new in 2026)

# Leading the New Era of Shipping: The Value of IGF Dual-Fuel Training for Shipowners and Crew







Demand for IGF dual-fuel training has surged in past 3 years, outpacing forecasts and prompting an accelerated scale-up of both basic and advanced courses

# Container Fleet Dual-Fuel Transformation: A Blueprint for Dry-Bulk's New-Fuel Readiness



| Vessel Size<br>(TEU) | No. of Full PRC manning vessels | No. of Full PRC officers vessels |
|----------------------|---------------------------------|----------------------------------|
| 1000-2000            | 9                               | 2                                |
| 2000-4000            | 8                               | -                                |
| 4000-5000            | 6                               | -                                |
| 5000-7000            | 6                               | 4                                |
| 7000-10000           |                                 | 6                                |
| 10000-15000          | -                               | 4                                |
| 15000+               | -                               | 2                                |
|                      | 29 vessels                      | 18 vessels                       |
|                      | No. of Crew<br>Onboard          | Percentage                       |
| Mixed crew           | 1,008                           | 63%                              |
| Full PRC manning     | 593                             | 37%                              |





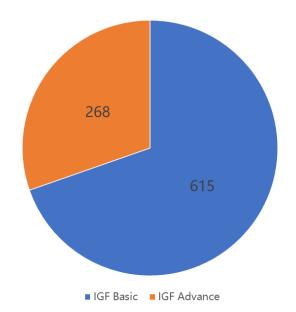








#### **Holders of IGF certificates**



# Container Fleet Dual-Fuel Transformation: A Blueprint for Dry-Bulk's New-Fuel Readiness



### CMA CGM - Conventional Engine Vessels

| CIVIA CON CONVENTIONAL ENGINE VESSEIS |                     |       |  |  |  |
|---------------------------------------|---------------------|-------|--|--|--|
| No.                                   | Vessel Name         | TEUS  |  |  |  |
| 1                                     | KUO LIN             | 1756  |  |  |  |
| 2                                     | KUO LONG            | 1756  |  |  |  |
| 3                                     | CMA CGM FLORIDA     | 5095  |  |  |  |
| 4                                     | CMA CGM GEORGIA     | 5095  |  |  |  |
| 5                                     | CMA CGM TARPON      | 5095  |  |  |  |
| 6                                     | CMA CGM WHITE SHARK | 5095  |  |  |  |
| 7                                     | CMA CGM NINGBO      | 7831  |  |  |  |
| 8                                     | CMA CGM TOSCA       | 8488  |  |  |  |
| 9                                     | CMA CGM RIGOLETTO   | 9415  |  |  |  |
| 10                                    | CMA CGM IVANHOE     | 9658  |  |  |  |
| 11                                    | APL QINGDAO         | 10106 |  |  |  |
| 12                                    | CMA CGM LITANI      | 10622 |  |  |  |
| 13                                    | CMA CGM ZEPHYR      | 15536 |  |  |  |
| 14                                    | APL CHANGI          | 17292 |  |  |  |

# **CMA CGM allocated vessels with our Chinese officers**

### **Green: LNG power Blue: Methanal power**

| CMA C | CGM - Dual Fuel Engine Vo |       |                |
|-------|---------------------------|-------|----------------|
| No.   | Vessel Name               | TEUS  | Take over time |
| 1     | CMA CGM AMBITION          | 7327  | Oct-23         |
| 2     | CMA CGM INNOVATION        | 7327  | Apr-24         |
| 3     | CMA CGM PARATY            | 13000 | Apr- 24        |
| 4     | CMA CGM SAO PAULO         | 13000 | May-24         |
| 5     | CMA CGM PLATINUM          | 13000 | Jun-25         |
| 6     | CMA CGM ANTIGONE          | 15000 | Dec-25         |
| 7     | CMA CGM CARMEN            | 15000 | Mar-26         |
| 8     | CMA CGM CYRANO            | 15000 | Jun-26         |
| 9     | CMA CGM LORENZACCIO       | 15000 | Oct -26        |
| 10    | CMA CGM VENDOME           | 23000 | Apr- 26        |

| PIL- [ | Dual Fuel Engine Vess |       |                |
|--------|-----------------------|-------|----------------|
| No.    | Vessel Name           | TEUS  | Take over time |
| 1      | KOTA EAGLE            | 14000 | Oct-24         |
| 2      | KOTA EMERALD          | 14000 | Dec-24         |
| 3      | KOTA EBONY            | 14000 | Feb-25         |
| 4      | KOTA EMBUN            | 14000 | Mar-25         |

# PIL allocated DF vessels with Chinese officers

### **Seafarer Training for Alternative Fuels Vessels**



### **Talent Development Strategy**

- Collaborate with accredited training institutions that offer advanced simulators, comprehensive curricula and proven performance tracking
- Launch a full-cycle crew development program with a two-year lead time to build a loyal, high-caliber dual-fuel workforce
- Engage manning partners to optimize crew deployment, rotation and retention—boosting vessel safety and operational efficiency
- Deliver targeted upskilling modules for critical roles (e.g., chief engineers)
   to ensure operation safety, technical competence, and regulatory
   compliance

#### **KEYS**

- Quality Training Infrastructure, Trainers' Experience and Capability
- Crew Resource and Capability
- Advanced Planning and Collaboration

